

1 MAKING THE RULES OF SPORTS FAIRER*

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3 **Abstract.** The rules of many sports are not *fair*—they do not ensure that equally skilled
4 competitors have the same probability of winning. As an example, the penalty shootout in soccer,
5 wherein a coin toss determines which team kicks first on all five penalty kicks, gives a substantial
6 advantage to the first-kicking team, both in theory and practice. We show that a so-called Catch-
7 Up Rule for determining the order of kicking would not only make the shootout fairer but also
8 is essentially strategyproof. By contrast, the so-called Standard Rule now used for the tiebreaker
9 in tennis is fair. We briefly consider several other sports, all of which involve scoring a sufficient
10 number of points to win, and show how they could benefit from certain rule changes, which would
11 be straightforward to implement.

12 **Key words.** Sports rules, fairness, strategyproofness, Markov process, soccer, tennis

13 **AMS subject classifications.** 60J20, 91A80, 91A05

14 **1. Introduction.** In this paper, we show that the rules for competition in some
15 sports are not fair. By “fair,” we mean that they give equally skilled competitors the
16 same chance to win—figuratively, they level the playing field. Later we will be more
17 precise in defining “fairness.”

18 We first consider knockout (elimination) tournaments in soccer (i.e., football,
19 except in North America), wherein one team must win. We show that when a tied
20 game goes to a penalty shootout, the rules are not fair. On the other hand, the
21 tiebreak in tennis tournaments, when a set is tied at six games apiece, is fair. We
22 briefly comment on the fairness of the rules in other sports, including three racquet
23 sports and volleyball.

24 But more than pointing a finger at sports whose rules favor one competitor,
25 we analyze in detail two rules—one old (Win-by-Two Rule) and one new (Catch-
26 Up Rule)—and consider other rules as well that can ameliorate unfairness in some
27 sports. As we will show, the lack of fairness arises not because the present rules
28 are *inherently* unfair, always favoring one player, but rather because they involve an
29 element of chance, such as

- 30 • which team wins the coin toss in a penalty shootout in soccer and almost
31 invariably elects to kick first;
- 32 • which team initially serves in volleyball, in which the team to score 25 points
33 first and be ahead by a margin of at least two points, wins.

34 We use ideas from fair division and game theory. In game theory, a game is defined
35 by “the totality of the rules that describe it” [18]. (Wittman [19] offers an intriguing
36 discussion of “efficient rules,” which are often used as substitutes for economic markets
37 in sports and other activities.) In almost all competitive sports, the rules allow for
38 some element of chance, such as who gets to move first. In the final round of a golf
39 tournament, it is in fact the players who get to play last—the order is not fixed by
40 the rules—who know what they must score to win. This knowledge may help them
41 decide whether to try a risky shot or not, which is information the first players to
42 finish do not have.

*Authors received no financial support for research on this paper.

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43 In the National Football League, if a game ends in a tie, a coin toss determines
 44 which team decides whether to kick or receive in the overtime period. Almost always,
 45 the winner of the coin toss elects to receive, which statistics indicate gives it a sub-
 46 stantial advantage of winning the game. Che and Hendershott [7, 8] proposed that
 47 the teams bid on the yard line that would make them indifferent between kicking and
 48 receiving; Brams and Sanderson [6] and Granot and Gerschak [11] further analyzed
 49 this rule and discussed the extension of bidding to soccer and chess to render competi-
 50 tion fairer. In this paper, we propose very different solutions to the fairness problem
 51 in sports when bidding may be deemed infeasible or unacceptable.

Handicaps are sometimes used in these situations to make contests more competi-
 tive. In golf, for example, if A has a handicap of four strokes and B has a handicap
 of two strokes, then A , with a score of 80, can beat B , with a score of 79 (lower scores
 win in golf), because

$$80 - 4 = 76 < 79 - 2 = 77.$$

52 That is, when the handicaps are subtracted to give net scores, B beats A 76 to 77.
 53 Thereby the handicaps turn B from a loser into a winner.

54 Handicaps in sports take different forms. In horse racing, horses may carry ad-
 55 ditional weight according to their speed in past performances, with the fastest horse
 56 carrying the most weight (other factors also matter, such as post position and the
 57 jockey). Handicapping is also done by starting horses at different points, with the
 58 fastest horse having the greatest distance to run in order to win.

59 In general, handicapping gives an advantage to weaker competitors—as compen-
 60 sation for their lower level of skill—to equalize the chances that all competitors can
 61 win. Handicapping is used in a variety of sports and games, including bowling, chess,
 62 Go, sailboat racing, baseball, basketball, football (American), and track and field
 63 events, where it serves as the basis for wagering on the outcomes of these contests.
 64 Thus, a weak player or team can beat a strong one if the point spread that the strong
 65 one must win by is sufficiently large.

66 In the subsequent analysis, we consider competitions in which handicapping may
 67 not be feasible or desirable. Instead, handicapping, if any, occurs *in the course of play*.
 68 More specifically, the Catch-Up Rule takes into account the results of competition in
 69 the preceding contest: Players or teams that do worse in the preceding contest are
 70 afforded the opportunity to catch up. (This idea is incorporated in a game, Catch-
 71 Up, which is analyzed in Isaksen, Ismail, Brams, and Nealen [12]. For a demo version
 72 of this game, see <http://game.engineering.nyu.edu/projects/catch-up/>.) Greater fair-
 73 ness can also be engendered by the Win-by-Two Rule, which precludes a player or
 74 team from winning by just one point and can minimize, or even eliminate, the role of
 75 chance.

76 The paper is organized as follows. In Section 2, we define the Catch-Up Rule and
 77 a related rule, the Behind First, Alternating Order Rule, and apply them to penalty
 78 kicks in soccer, the world’s most widely played and popular sport. In Section 3, we
 79 show how these rules tend to equalize the probability of each side winning, compared
 80 with what we call the Standard Rule, based on a coin toss. The Standard Rule,
 81 which varies from sport to sport, determines in soccer which team kicks first on every
 82 round of the penalty shootout. This rule gives the team that wins the coin toss, and
 83 generally chooses to kick first, a decided edge.

84 In Section 4, we consider the situation when, after five penalty kicks, the teams
 85 remain tied. Then the outcome is determined by a form of *sudden death*, whereby
 86 the first team to score a goal on a round without the other team scoring, wins.

87 In this infinite-horizon situation (there is no definite termination), we analyze the
 88 probability of each side winning under the Standard Rule, the Catch-Up Rule, and
 89 the Behind First, Alternating Order Rule in situations when teams are equally skilled
 90 and when they are not. We also consider the incentive that a team might have to
 91 try to manipulate the outcome by not making a maximal effort to win a point, either
 92 when it kicks or when its opponent kicks, and show that, for all practical purposes,
 93 the Catch-Up Rule is incentive compatible or strategyproof.

94 In Section 5, we turn to tennis, one of the most popular two-person sports, showing
 95 that the Standard Rule in the tiebreak, when a set is tied at six games apiece, is fair,
 96 primarily because of the alternation in serving and the Win-by-Two rule. In Section
 97 6, we briefly consider other sports and games and comment on the fairness of their
 98 rules. In Section 7, we offer some concluding thoughts on the practicality of changing
 99 the rules of sports to render them fairer.

100 **2. The Catch-Up Rule, the Behind First, Alternating Order Rule, and**
 101 **Their Application to Soccer.** Suppose that a soccer game, after regulation play
 102 and sometimes extra-time periods, ends in a tie. Because soccer is a low-scoring
 103 game, ties, which may be as low as 0-0, are common. To break ties in a knockout
 104 tournament, there is a penalty-kick shootout, whereby a different player from each
 105 team, over five rounds, is given the chance to score a goal from 11 meters in front of
 106 the goal line, which is defended by the other team’s goal-keeper.

107 The team that scores more goals in the shootout wins. If the scores are tied at the
 108 end of the five rounds of the shootout, then the game goes to sudden death. If one team
 109 (say, A) gains an insurmountable lead over the other (B), the shootout terminates
 110 early: Even if B scores on all the remaining rounds and A does not, A would still
 111 win. In particular, if A leads 3-0 or 4-2 in the shootout, there is no possibility that B
 112 can win or tie, even if it scores and A does not score on the remaining rounds.

113 The reason for having five rounds in penalty shootouts is to ensure, insofar as
 114 seems reasonable, that the stronger team wins with a high probability. If play were
 115 immediately to go to sudden death, luck would play an unduly large role, making
 116 it more chance than skill that one team happens to score, and the other does not,
 117 on a single round. But over five rounds there is less variance in the probability that
 118 the better team will win. But “better” in this case means a team’s ability, in several
 119 two-person competitions between a kicker and a defender, to score and to prevent the
 120 other team from scoring. This ability, however, may have little relationship to the
 121 ability of an 11-person team to win in regular play, which is why penalty shootouts
 122 are unpopular with many fans.

123 Which team kicks first on each of the five rounds of kicks, when each team has one
 124 kick, is determined by a coin toss. This is the Standard Rule in penalty shootouts.
 125 The team that wins the toss almost always elects to kick first, because doing so is
 126 generally considered advantageous. It puts psychological pressure on the team that
 127 kicks second, especially if the team kicking first scores on its kick [15].

128 In major tournaments between 1970 and 2013, the team that kicked first won the
 129 penalty shootout 60.6% of the time [15], giving it a substantial 3:2 advantage, or 50%
 130 greater probability, of winning the tied game. Earlier Apesteguia and Palacios-Huerta
 131 [2] found a 60.5% first-mover advantage, using a dataset of 269 shootouts from 1970
 132 to 2008; later, Kocher, Lenz and Sutter [14] observed a 53.3% advantage, using a
 133 dataset of 540 shootouts from 1970 to 2003. The dataset reported in [15] used 1001
 134 shootouts from 1970 to 2013. When coaches and players were asked in a survey about
 135 whether they would choose to go first or second if they won the coin toss, more than

136 90% said they would go first [2]. Clearly, the advantage of kicking first is not only
 137 perceived, but it is, in fact, large.

138 A partial solution to the first-kicker bias would be to use a coin toss on each round
 139 of the penalty shootout to determine the order of kicking. Like the present rule, this
 140 would be ex ante but not ex post fair. For example, a team that wins three tosses in
 141 a row, which is not a rare event, would get a nice break from this rule, whereas our
 142 Catch-Up Rule, as discussed next, would halt a string of successes because of such a
 143 break.

144 **2.1. Catch-Up Rule.** The Catch-Up Rule is designed to mitigate this bias. To
 145 make it applicable to sports other than soccer, we formulate it below for all sports
 146 with multiple contests.

147 More specifically, we assume there is a series of contests (penalty kicks in soccer)
 148 in which, in each contest, there is an advantaged and a disadvantaged player or team
 149 (the advantaged team in soccer is the team that kicks first in a round). If a player or
 150 team *wins* a contest, call it W ; if it *loses*, call it L . When no player or team wins or
 151 loses a contest, call the contest *unresolved* (U). Play proceeds as follows.

- 152 1. In the first contest, a coin is tossed to determine which player or team is
 153 advantaged and which is disadvantaged.
- 154 2. In this contest and every subsequent contest in which one player or team be-
 155 comes W and the other L , the player or team that was L becomes advantaged
 156 in the next contest.
- 157 3. If a contest is U because both teams become L or both become W , the player
 158 or team that was advantaged in it becomes the other player or team in the
 159 next contest.

160 In soccer, the contests are rounds, in which each team has one kick. In the first
 161 round, one team is advantaged (by kicking first). If it is successful (W) and the other
 162 team is not (L), rule 2 says that L becomes advantaged on the next round (whether
 163 it was advantaged or disadvantaged in the current round). If both teams on a round
 164 are either successful or unsuccessful in scoring a point, neither team becomes L or
 165 W —the contest is U . Rule 3 says that the team that was advantaged in a U round
 166 becomes disadvantaged in the next round.

167 Let the two teams in soccer be X and Y . In the first round, assume that X wins
 168 the coin toss and, therefore, is advantaged. If the contest turns out to be U , Y will
 169 be advantaged on the next round; Y will also be advantaged if X wins on the first
 170 round. Only if X loses and Y wins on the first round will X be advantaged in the
 171 next round.

172 In the subsequent analysis, we assume that X wins the coin toss, so it kicks first.
 173 To illustrate our analysis in a simple case, assume that there are just two rounds in
 174 the penalty shootout, allowing X and Y two kicks each.

175 In Figure 1, we illustrate all the possible states of a two-round penalty shootout,
 176 wherein the order in which we write X and Y indicates which team shoots first, and
 177 which second, according to the Catch-Up Rule (e.g., XY indicates that X shoots
 178 first and Y second). The numbers in parentheses, $(I-J)$, give the scores of X and Y ,
 179 respectively, in that state. The first-round states are unshaded and the second-round
 180 states are shaded.

181 The shootout starts in the center, $XY(0-0)$, in which X kicks first, Y second,
 182 and the score is 0-0. There are four cases of continuation, whereby in the first round
 183 X and Y both score ($++$), X scores and Y does not ($+-$), X does not score and Y
 184 does ($-+$), and neither players scores ($--$). Arrows point to these four states from

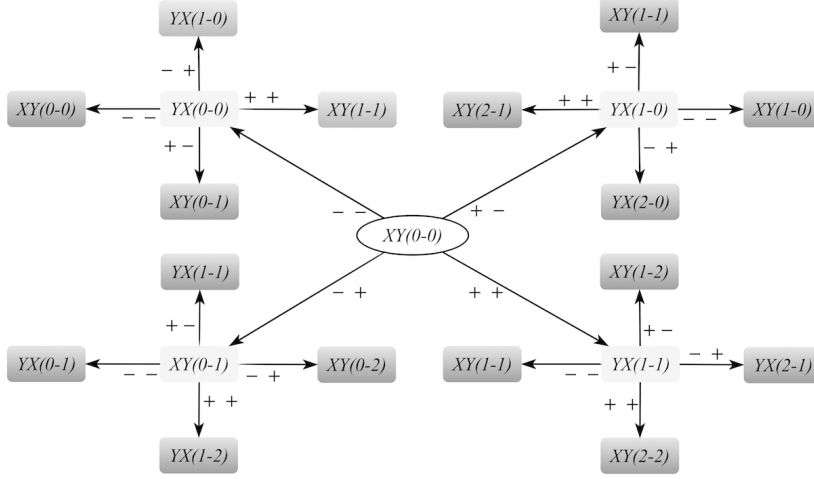


FIG. 1. Possible States of Catch-Up over Two Rounds in the Penalty Shootout

185 $XY(0-0)$.

186 Emanating from each of these four states are four more arrows, pointing to four
 187 shaded states, which constitute the second round, in which both, one, or neither team
 188 scores. Observe that if both teams score on both rounds, play ends at $XY(2-2)$ in
 189 the lower right shaded state, in which X kicks first because Y did at $YX(1-1)$. This
 190 order also holds at $XY(0-0)$ in the upper left, in which neither player scores on both
 191 rounds.

192 Before reaching either of these two shaded states, the order of kicking switches
 193 to YX —at $YX(1,1)$ in the first case, and $YX(0,0)$ in the second case. Only when X
 194 fails to score and Y does score at $XY(0-1)$ in the first round does the order of kicking
 195 not switch (it stays XY), because by rule 2 X is still advantaged since it did not score
 196 when Y did.

197 **2.2. Behind First, Alternating Order Rule.** The Catch-Up Rule differs from
 198 the “behind first, alternating order” mechanism of Anbarci et al. [1], which depends
 199 on the current score: If one team is behind, it kicks first on the next round; if the
 200 score is tied, the order of kicking alternates (i.e., switches from the previous round).
 201 By comparison, the Catch-Up Rule depends only on the performances of the teams
 202 on the previous round.

203 To illustrate the difference between the two mechanisms, suppose that X is ahead
 204 by one point. Under the Behind First, Alternating Order Rule, Y will be advantaged
 205 next since it is behind. But under the Catch-Up Rule, X could be advantaged next.
 206 (For example, if Y was previously behind by two points and reduced the deficit to one
 207 point by scoring when X did not, then X would be advantaged next, even though Y
 208 is still behind.) Thereby, the Catch-Up Rule allows for the possibility that a player
 209 who is ahead will be advantaged; it does not automatically confer an advantage on
 210 the player who is behind, as does the Behind First, Alternating Order Rule.

211 There are other differences between the two mechanisms. Anbarci et al. [1]
 212 model the optimal spot for the kicker to aim at to balance the probability of the
 213 goalie stopping a goal (if the ball is aimed close to the center of the net) and the
 214 probability of the ball going outside the net (if the ball is aimed close to a post on the
 215 side). By contrast, we offer no such model but assume instead that the probability

216 of a successful kick depends only on whether the kicker kicks first or second on a
 217 round, implicitly assuming that where to aim has been optimally chosen and not
 218 modeling this aspect of the game. We believe that this is a reasonable assumption in
 219 the penalty shootout, especially because each kicker gets only one try. We spell out
 220 later the Markovian decision process that the Catch-Up Rule assumes, but first we
 221 define some terms we will employ in our probabilistic analysis.

222 **3. Probabilistic Analysis of the Penalty Shootout.** Let $p_i^Z \in [0, 1]$ be the
 223 probability that team Z (X or Y) is successful if its kicker on round i ($i = 1, 2, \dots$)
 224 kicks first, and $q_i^Z \in [0, 1]$ be the probability that its kicker on round i is successful if
 225 it kicks second, where kicks by each team are assumed to be independent events. We
 226 omit the superscripts (subscripts) when we suppose that the scoring probability of a
 227 player is independent of the team (round).

228 Let $P^r(X)$ denote the probability of X winning (by at least one point), $P^r(Y)$ the
 229 probability of Y winning, and $P^r(T)$ the probability of a tie (T) over r rounds. We
 230 calculate separately these probabilities under the Standard Rule and the Catch-Up
 231 Rule.

232 **3.1. Standard Rule.** Under this rule, because X won the coin toss, it kicks first
 233 on every round. To illustrate, when $r = 2$, X can win with scores of 2-0, 2-1, or 1-0,
 234 whose three probabilities, respectively, are given by the three bracketed expressions
 235 below:

$$236 \quad P^2(X) = [p_1^X(1 - q_1^Y)p_2^X(1 - q_2^Y)] + [p_1^X(1 - q_1^Y)p_2^X q_2^Y + p_1^X q_1^Y p_2^X(1 - q_2^Y)] \\ 237 \quad + [p_1^X(1 - q_1^Y)(1 - p_2^X)(1 - q_2^Y) + (1 - p_1^X)(1 - q_1^Y)p_2^X(1 - q_2^Y)].$$

239 The first summand in brackets gives the probability that X scores and Y does not
 240 on both rounds. In the second summand, X scores on both rounds but Y does not
 241 on one round (either the first or the second). In the third summand, X scores on one
 242 round (either the first or the second) but Y does not on both rounds.

243 Analogously, by interchanging (p_1^X, p_2^X) and (q_1^Y, q_2^Y) in the formula for $P^2(X)$,
 244 Y can win with scores of 0-2, 1-2, and 0-1, given by the three bracketed expressions
 245 below:

$$246 \quad P^2(Y) = [(1 - p_1^X)q_1^Y(1 - p_2^X)q_2^Y] + [(1 - p_1^X)q_1^Y p_2^X q_2^Y + p_1^X q_1^Y(1 - p_2^X)q_2^Y] \\ 247 \quad + [(1 - p_1^X)q_1^Y(1 - p_2^X)(1 - q_2^Y) + (1 - p_1^X)(1 - q_1^Y)(1 - p_2^X)q_2^Y].$$

249 Finally, the probability of a tie (T), which may be 0-0, 1-1, or 2-2, is given,
 250 respectively, by the three probabilities in the three bracketed expressions below:

$$251 \quad P^2(T) = [(1 - p_1^X)(1 - q_1^Y)(1 - p_2^X)(1 - q_2^Y)] + [p_1^X q_1^Y(1 - p_2^X)(1 - q_2^Y) \\ 252 \quad + p_1^X(1 - q_1^Y)(1 - p_2^X)q_2^Y + (1 - p_1^X)q_1^Y p_2^X(1 - q_2^Y) + (1 - p_1^X)(1 - q_1^Y)p_2^X q_2^Y] \\ 253 \quad + [(p_1^X q_1^Y p_2^X q_2^Y)].$$

256 The first and third expressions give the probabilities, respectively, that both players
 257 do not score, or do score, on both rounds. The second expression reflects the fact
 258 that X and Y can each score, or not score, one point on either the first or the second
 259 round, giving $2 \times 2 = 4$ different ways in which a 1-1 tie can be achieved. As a check
 260 on these formulas, one can verify that

$$261 \quad P^2(X) + P^2(Y) + P^2(T) = 1.$$

262 To illustrate the advantage that the Standard Rule confers on X , assume $p_1^X =$
 263 $p_2^X = 3/4$ and $p_1^Y = p_2^Y = 2/3$, favoring X on each round by the ratio $(3/4)/(2/3)$,
 264 which gives X a 9:8 advantage, or a $1/8 = 12.5\%$ greater probability than Y of winning
 265 on each round. Over the two rounds, this advantage is significantly magnified:

266 (1) $P^2(X) = \frac{51}{144} = 0.354$; $P^2(Y) = \frac{32}{144} = 0.222$; $P^2(T) = \frac{61}{144} = 0.424$.

267 The first two probabilities give X a 51:32 advantage, or a $19/32 = 59.4\%$ greater
 268 probability than Y , of winning. Notice, however, that $P^2(T)$ is the biggest of the three
 269 probabilities; we will show later how sudden death, when there is a tie, reallocates
 270 this probability to $P^2(X)$ and $P^2(Y)$.

271 The following proposition gives formulas for the three probabilities when the
 272 kickers of X and Y are equally skilled, so p and q depend only on whether X or Y
 273 kicks first or second on a round—not the player for X or Y who kicks on that round
 274 (i.e., p and q are not kicker-dependent).

275 **PROPOSITION 3.1.** *Assume there are r rounds, on each of which the advantaged*
 276 *team (first kicker) has probability p of scoring and the disadvantaged team (second*
 277 *kicker) has probability q of scoring. If X kicks first,*

278
$$P^r(X) = \sum_{i=0}^{r-1} \sum_{j=0}^{r-i-1} \binom{r}{r-i} \binom{r}{j} p^{r-j} (1-p)^i q^j (1-q)^{r-j},$$

279
$$P^r(Y) = \sum_{i=0}^{r-1} \sum_{j=0}^{r-i-1} \binom{r}{r-i} \binom{r}{j} q^{r-j} (1-q)^i p^j (1-p)^{r-j},$$

280
$$P^r(T) = \sum_{j=0}^r \binom{r}{j} \binom{r}{j} p^j (1-p)^{r-j} q^j (1-q)^{r-j}.$$

283 *Proof.* The number of ways in which X can win by scoring on m out of the r
 284 rounds is the number of ways in which Y 's score is less than m , which is $\binom{r}{m} \binom{r}{m-i}$
 285 for all values of $1 < m \leq r$ and $1 \leq i \leq m$. The double summation on the left side of
 286 $P^r(X)$ gives all ways in which X can beat Y —1-0, 2-0, 2-1, ..., $r-(r-1)$ —multiplied
 287 by the corresponding probability for each of the ways. $P^r(Y)$ interchanges p and q in
 288 the formula for $P^r(X)$. $P^r(T)$ reflects the fact that X and Y obtain the same score,
 289 with the single summation over all ways in which this can occur. \square

290 **3.2. Catch-Up Rule.** We next consider the effects of the Catch-Up Rule over
 291 two rounds of penalty kicks. X and Y can win, lose, or tie with the same scores
 292 as under the Standard Rule. But the ways these scores are realized are different:
 293 The ordering of kicking on each round is endogenous (i.e., dependent on the previous
 294 round) rather than exogenous (i.e., fixed in advance). We list below the three ways
 295 that X can win with scores of (i) 2-0, (ii) 2-1, and (iii) 1-0:

- 296 (i) *2-0: X scores on both rounds while Y fails to score on both.* On the first round, X
 297 succeeds and Y fails with probability $p_1^X(1-q_1^Y)$. On the second round, Y kicks
 298 first and fails while X kicks second and succeeds with probability $(1-p_2^Y)q_2^X$.
 299 The joint probability of this outcome over both rounds is $p_1^X(1-q_1^Y)(1-p_2^Y)q_2^X$.
 300 (ii) *2-1: X scores on both rounds while Y fails to score on one of these rounds.*
 301 There are two cases:

- 302 (a) Assume Y scores on the first round. On this round, both players succeed
 303 with probability $p_1^X q_1^Y$. On the second round, Y kicks first and fails, after
 304 which X succeeds, with probability $(1 - p_2^Y) q_2^X$. The joint probability over
 305 both rounds is $p_1^X q_1^Y (1 - p_2^Y) q_2^X$.
 306 (b) Assume Y scores on the second round. On the first round, X succeeds and
 307 Y fails with probability $p_1^X (1 - q_1^Y)$. On the second round, Y kicks first
 308 and succeeds, after which X succeeds, with probability $p_2^Y q_2^X$. The joint
 309 probability over both rounds is $p_1^X (1 - q_1^Y) p_2^Y q_2^X$.

Thus, the probability that the outcome is 2-1 is

$$p_1^X q_1^Y (1 - p_2^Y) q_2^X + p_1^X (1 - q_1^Y) p_2^Y q_2^X.$$

- 310 (iii) 1-0: X scores on one round while Y fails to score on both rounds. There are two
 311 cases:

- 312 (a) Assume X scores on the first round. On this round, X succeeds and Y fails
 313 with probability $p_1^X (1 - q_1^Y)$. On the second round, Y kicks first and fails,
 314 after which X fails, with probability $(1 - p_2^Y) (1 - q_2^X)$. The joint probability
 315 over both rounds is $p_1^X (1 - q_1^Y) (1 - p_2^Y) (1 - q_2^X)$.
 316 (b) Assume X scores on the second round. On the first round, both players
 317 fail with probability $(1 - p_1^X) (1 - q_1^Y)$. On the second round, Y kicks first
 318 and fails, after which X succeeds, with probability $(1 - p_2^Y) q_2^X$. The joint
 319 probability over both rounds is $(1 - p_1^X) (1 - q_1^Y) (1 - p_2^Y) q_2^X$.
 320 Thus, the probability that the outcome is 1-0 is

$$321 \quad p_1^X (1 - q_1^Y) (1 - p_2^Y) (1 - q_2^X) + (1 - p_1^X) (1 - q_1^Y) (1 - p_2^Y) q_2^X.$$

322 Summing the probabilities that X wins in cases (i), (ii), and (iii), given by each
 323 of the summands in brackets below, yields

$$324 \quad P^2(X) = [p_1^X (1 - q_1^Y) (1 - p_2^Y) q_2^X] + [p_1^X q_1^Y (1 - p_2^Y) q_2^X + p_1^X (1 - q_1^Y) p_2^Y q_2^X]
 325 \quad + [p_1^X (1 - q_1^Y) (1 - p_2^Y) (1 - q_2^X) + (1 - p_1^X) (1 - q_1^Y) (1 - p_2^Y) q_2^X].$$

327 An analogous formula for $P^2(Y)$ for cases (i), (ii), and (iii), given by each of the
 328 summands, yields

$$329 \quad P^2(Y) = [(1 - p_1^X) q_1^Y (1 - p_2^X) q_2^Y] + [p_1^X q_1^Y p_2^Y (1 - q_2^X) + (1 - p_1^X) q_1^Y p_2^X q_2^Y]
 330 \quad + [(1 - p_1^X) q_1^Y (1 - p_2^X) (1 - q_2^Y) + (1 - p_1^X) (1 - q_1^Y) p_2^Y (1 - q_2^X)],$$

332 and, as with the Standard Rule, $P^2(T) = 1 - P^2(X) - P^2(Y)$.

333 For the values of $p = 3/4$ and $q = 2/3$ assumed earlier, we obtain

$$334 \quad (2) \quad P^2(X) = \frac{41}{144} = 0.284; \quad P^2(Y) = \frac{39}{144} = 0.270; \quad P^2(T) = \frac{64}{144} = 0.444.$$

335 Comparing the values of (1) and (2), we see that the Catch-Up Rule tends to equalize
 336 the values of $P^2(X)$ and $P^2(Y)$ over those given by the Standard Rule. More specif-
 337 ically, X is favored in $2/39 = 5.1\%$ more cases than Y , whereas recall that under the
 338 Standard Rule X was favored in 59.4% more cases than Y . Thus, the Catch-Up Rule
 339 cuts the bias in favor of X by a factor of more than ten.

340 How does the number of rounds affect the advantage of X over Y ? Consider,
 341 for example, the trivial case for one round when $p = 3/4$ and $q = 2/3$, in which the
 342 Standard Rule and the Catch-Up Rule give the same probabilities,

$$343 \quad P^1(X) = p(1 - q) = 0.250; \quad P^1(Y) = (1 - p)q = 0.167; \quad P^1(T) = 0.583,$$

344 because, without a second round, the Catch-Up Rule cannot change the order of
 345 kicking from that of the Standard Rule.

346 As the number of rounds increases from one to five, we have calculated $P^r(X)$,
 347 $P^r(Y)$, and $P^r(T)$ for the Standard Rule, the Behind First, Alternating Order Rule,
 348 and the Catch-Up Rule. (Recall from Section 2 that the Behind First, Alternating
 349 Order Rule is that if a team is behind in scoring, it will be advantaged—whether or
 350 not it was on the previous round—but if there is a tie, the team previously advantaged
 351 switches to the other team. This rule may be thought of as score-dependent, whereas
 352 the Catch-Up Rule is performance-dependent: The advantaged team is the one which
 353 lost on the previous round—independent of the score, so the history of play prior to
 354 the previous round is irrelevant—but if both teams score or do not on a round, the
 355 advantaged team switches from the previous round.) We have written a computer
 356 program to iterate the process to five rounds for the calculation given below.

357 It is worth pointing out that our probabilistic calculations are not affected if a
 358 shootout ends early—before five rounds are completed—should one team attain an
 359 insurmountable lead (see Section 2). This is so because a victory that occurs before
 360 the completion of five rounds would be a victory after the completion of five rounds
 361 and, consequently, would have the same probability of occurrence.

362 Apestequia and Palacios-Huerta [2, p. 2558] present empirical probabilities, based
 363 on a dataset of 269 penalty shootouts, that X and Y lead at the end of r rounds,
 364 with r ranging from round 1 to round 5,

$$365 [P^r(X), P^r(Y)]_{i=1}^5 = [(0.20, 0.13), (0.27, 0.20), (0.35, 0.23), (0.40, 0.27), (0.46, 0.27)],$$

366 in which each pair in the five-element sequence gives the probability of the first-kicking
 367 team (X) and the second-kicking (Y) team, respectively, winning on that round. The
 368 probability of a tie at the end of each round is the complement of these probabilities
 369 (e.g., at the end of round 5, the probability of a tie is $1 - (0.46 + 0.27) = 0.27$).

370 Our starting point is the empirical probabilities that X and Y , respectively, score
 371 a point on each of rounds 1 through 5, as given by the following sequence pairs [2, p.
 372 2558]:

$$373 [p_i, q_i]_{i=1}^5 = [(0.79, 0.72), (0.82, 0.77), (0.77, 0.64), (0.74, 0.68), (0.74, 0.67)].$$

374 These probabilities differ from the empirical probabilities in the preceding paragraph,
 375 which were cumulative—they gave the probabilities that X and Y lead after each
 376 round instead of the probabilities that they score on each round.

377 Let X 's and Y 's probabilities on each round be the empirical probabilities given
 378 by $[p_i, q_i]_{i=1}^5$. The theoretical results for shootouts lasting from one to five rounds are
 379 shown in Table 1.

380 As the number of rounds r increases from 1 to 5, we summarize below how the
 381 values of $P^r(T)$, $P^r(X)$, and $P^r(Y)$ change for the Standard Rule, the Behind First,
 382 Alternating Order Rule, and the Catch-Up Rule:

- 383 1. $P^5(X)$ and $P^5(Y)$ almost duplicate the empirical frequency with which X
 384 and Y lead at the end of round 5 under the Standard Rule [2, p. 2558].
- 385 2. For all rules, $P(T)$ *decreases* by a factor of about 1.9 or more—from 0.628 to
 386 (i) 0.274 for the Standard Rule, (ii) 0.323 for the Behind First, Alternating
 387 Order Rule, and (iii) 0.289 for the Catch-Up Rule.
- 388 3. For the Standard Rule, $P(X)$ *increases* by a factor of 2.1 (0.466/0.221),
 389 whereas $P(Y)$ *increases* by a factor of 1.7 (0.260/0.151).
- 390 4. For the Behind First, Alternating Order Rule $P(X)$ *increases* by a factor of
 391 1.6 (0.364/0.221), whereas $P(Y)$ *increases* by a factor of 2.1 (0.313/0.151).

		1 Round	2 Rounds	3 Rounds	4 Rounds	5 Rounds
Standard Rule	$P(X)$	0.221	0.309	0.403	0.483	0.466
	$P(Y)$	0.151	0.210	0.228	0.250	0.260
	$P(T)$	0.628	0.481	0.369	0.312	0.274
Behind First	$P(X)$	0.221	0.266	0.334	0.346	0.364
	$P(Y)$	0.151	0.241	0.256	0.299	0.313
	$P(T)$	0.151	0.492	0.410	0.355	0.323
Order Rule	$P(X)$	0.221	0.266	0.353	0.362	0.385
	$P(Y)$	0.151	0.241	0.270	0.310	0.326
	$P(T)$	0.628	0.492	0.377	0.328	0.289

TABLE 1

Probability That X Wins, Y Wins, or There Is a Tie after 1-5 Rounds for the Three Rules, Based on the Empirical Probabilities Given by $[p_i, q_i]_{i=1}^5$

392 5. For the Catch-Up Rule, $P(X)$ increases by a factor of 1.7 (0.385/0.221),
 393 whereas $P(Y)$ increases by a factor of 2.2 (0.326/0.151).

394 Clearly, as $P^r(T)$ decreases, $P^r(X)$ and $P^r(Y)$ tend to diverge under the Standard
 395 Rule but converge under the Behind First, Alternating Order Rule and the Catch-Up
 396 Rule. More specifically, the latter two rules give Y the ability almost to catch up to
 397 X by giving it more opportunity to kick first, whereas the Standard Rule, by never
 398 allowing this, increases the disparity between the advantaged and the disadvantaged
 399 teams.

400 In relative terms, the ratio, $P(X)/P(Y)$, is 1.5 on the first round for all three
 401 rules. While it increases to 1.8 for the Standard Rule after five rounds, it hovers
 402 around 1.2 for the Behind First, Alternating Order Rule and the Catch-Up Rule from
 403 rounds one to five. Hence, if there is more than one round, these two rules quickly
 404 reduce the big advantage that X enjoys over Y , whereas the Standard Rule increases
 405 X 's advantage.

406 We next calculate $P^r(X)$, $P^r(Y)$, and $P^r(T)$ in a penalty shootout in which the
 407 teams are differently skilled. We again start from the empirical probabilities that X
 408 and Y , respectively, score a point on each of rounds 1 through 5 given by $[p_i, q_i]_{i=1}^5$.

409 Suppose that there is a good team (G) and a bad team (B). Let G 's probabilities
 410 on each round be the aforementioned empirical probabilities, and B 's probabilities be
 411 5 and 10 percentage points lower, respectively, than G 's:

412 **5% Lower** : $[(0.74, 0.67), (0.77, 0.72), (0.72, 0.59), (0.69, 0.63), (0.69, 0.62)]$

413

414 **10% Lower** : $[(0.69, 0.62), (0.72, 0.67), (0.67, 0.54), (0.64, 0.58), (0.64, 0.57)].$

415 The results for penalty shootouts after five rounds, where G is either X (i.e., shoots
 416 first) or Y (shoots second), are shown in Table 2.

417 We summarize below how the values of $P^5(T)$, $P^5(X)$, and $P^5(Y)$ change for the
 418 Standard Rule, the Behind First, Alternating Order Rule, and the Catch-Up Rule:

419 • **Standard Rule:** If G starts, $P^5(X)$ is greater than $P^5(Y)$ by a factor of 2.6
 420 (0.540/0.210) in Case 1 (5%) and by a factor of 3.7 (0.609/0.166) in Case 2
 421 (10%). If G starts second, $P^5(Y)$ is about 7 percentage points lower (0.328
 422 vs. 0.398) than $P^5(X)$ in Case 1—despite being the better team—and about
 423 6 percentage points higher (0.398 vs. 0.335) in Case 2.

		<i>G</i> Is <i>X</i> against <i>B</i> (5% Lower)	<i>G</i> Is <i>Y</i> against <i>B</i> (5% Lower)	<i>G</i> Is <i>X</i> against <i>B</i> (10% Lower)	<i>G</i> Is <i>Y</i> against <i>B</i> (10% Lower)
Standard Rule	$P^5(X)$	0.540	0.398	0.609	0.335
	$P^5(Y)$	0.210	0.328	0.166	0.398
	$P^5(T)$	0.251	0.274	0.224	0.267
Behind First Alternating Order Rule	$P^5(X)$	0.435	0.303	0.505	0.248
	$P^5(Y)$	0.258	0.384	0.209	0.456
	$P^5(T)$	0.307	0.313	0.285	0.296
Catch-Up Rule	$P^5(X)$	0.458	0.322	0.528	0.265
	$P^5(Y)$	0.269	0.399	0.219	0.471
	$P^5(T)$	0.273	0.280	0.253	0.264

TABLE 2

Probability That X Wins, Y Wins, or There Is a Tie after 5 Rounds When Teams Are Differently Skilled

- **Behind First, Alternating Order Rule:** If *G* starts first, $P^5(X)$ is greater than $P^5(Y)$ by a factor of 1.7 (0.435/0.258) in Case 1 (5%) and by a factor of 2.4 (0.505/0.209) in Case 2 (10%). If *G* starts second, $P^5(Y)$ is greater than $P^5(X)$ by a factor of 1.3 in Case 1 and 1.8 in Case 2.
- **Catch-Up Rule:** If *G* starts first, $P^5(X)$ is greater than $P^5(Y)$ by a factor of 1.7 (0.435/0.258) in Case 1 (5%) and by a factor of 1.9 (0.505/0.259) in Case 2 (10%). If *G* starts second, $P^5(Y)$ is greater than $P^5(X)$ by a factor of 1.2 (0.399/0.322) in Case 1 and by a factor of 1.8 (0.471/0.265) in Case 2.

Clearly, both the Behind First, Alternating Order Rule and the Catch-Up Rule give a substantial boost to *G*, whether it is *X* or *Y*. The Standard Rule gives *G* even more of a boost if it is *X*, but if it is *Y*, *G*'s skill may not be sufficiently high to overcome the disadvantage of being *Y*. These results are consistent with those given in Table 1, which showed that as the number of rounds increases for equally skilled teams, the Standard Rule widens the gap between being *X* or *Y*, whereas the Behind First, Alternating Order Rule and the Catch-Up Rule narrow it.

After five rounds, as shown in Table 2, there is a substantial probability (25% to 47%) that a penalty shootout will end in a tie. As we showed in Table 1, the range in the probability of a tie is narrower for equally skilled teams (27% to 39%) but still substantial. Because one must invoke sudden death to determine a winner in these cases, we turn next to their analysis and also consider the possibility of manipulation of the rules.

4. Sudden Death and Strategic Manipulation in the Penalty Shootout.

After five rounds of a shootout, the six states in which *X* and *Y* can be tied are 0-0, 1-1, 2-2, 3-3, 4-4, or 5-5. When sudden death is applied to break a tie, the first team to score a point on a round when the other team does not become the winner.

If there is a tie after five rounds, under the Standard Rule, *X* will kick first on every round until the tie is broken. *X* will win on round *i* with probability $p_i^X(1 - q_i^Y)$; if it fails, it can still win subsequently if both players either score or do not score, which occurs with probability $[p_i^X q_i^Y + (1 - p_i^X)(1 - q_i^Y)]$.

For simplicity of exposition, we omit the subscripts and superscripts from the subsequent probabilities. For both the Standard Rule and the Catch-Up Rule, let $W(X)$ be the probability that *X* wins in sudden death; the probability that *Y* wins is the complement, $W(Y) = 1 - W(X)$.

For the Standard Rule (*S*), *X* will win with probability $W^S(X)$, which gives the

		1 Round	2 Rounds	3 Rounds	4 Rounds	5 Rounds
Standard Rule	$Q(X)$	0.600	0.608	0.618	0.628	0.637
Catch-Up Rule	$Q(X)$	0.526	0.516	0.518	0.513	0.514

TABLE 3

Probability That X Wins, with Sudden Death, after 1 to 5 Rounds when $p = 3/4$ and $q = 2/3$ for the Standard Rule and the Catch-Up Rule

458 following recursion:

$$459 \quad W^S(X) = p(1 - q) + [pq + (1 - p)(1 - q)]W^S(X).$$

460 Solving for $W^S(X)$ yields

$$461 \quad W^S(X) = \frac{p(1 - q)}{p + q - 2pq}.$$

462 For the Catch-Up Rule, X will win on the first round with probability $p(1 - q)$; if
 463 that fails, it can win subsequently if both players either score or do not score, which
 464 occurs with probability $[pq + (1 - p)(1 - q)]$. Because the score remains tied, and
 465 X kicked first, by rule (3) of the Catch-Up Rule, Y will kick first next (see Section
 466 2). Y , now in the same position as X was at the outset, will win with the same
 467 probability, $W^C(X)$. Consequently, X will win with probability $[1 - W^C(X)]$ —that
 468 is, the probability Y will not win—which gives the following recursion:

$$469 \quad W^C(X) = p(1 - q) + [pq + (1 - p)(1 - q)][1 - W^C(X)].$$

470 Solving for $W^C(X)$ yields

$$471 \quad W^C(X) = \frac{1 - q + pq}{2 - p - q + 2pq}.$$

472 For $p = 3/4$ and $q = 2/3$, $W^S(X) = 3/5 = 0.600$. Under the Catch-Up Rule, by
 473 contrast, $W^C(X) = 10/19 = 0.526$, which is substantially closer to 50%, rendering
 474 X and Y more competitive. We forgo calculations for the Behind First, Alternating
 475 Order Rule, because this rule coincides with the Catch-Up Rule in sudden death.

476 But these results hold only if the penalty shootout goes to sudden death. More
 477 likely, the shootout will be resolved by round five, or possibly on an earlier round if one
 478 team jumps ahead of the other in successful kicks. To foreclose the possibility of a tie
 479 in a knockout tournament, we use the sudden death formulas, $W^S(X)$ and $W^C(X)$,
 480 to apportion the tied probability, $P^r(T)$, to $P^r(X)$ and $P^r(Y)$, on each round r .

481 For example, as we showed in Section 3, after two rounds, the probability of a tie
 482 under the Standard Rule is $P^2(T) = 61/144 = 0.424$. Because $W^S(X) = 3/5 = 0.600$
 483 and $W^S(Y) = 2/5 = 0.400$, X and Y 's probabilities of winning with sudden death
 484 will be augmented by their apportioned tied probabilities— $(61/144)(3/5) = 183/720$
 485 $= 0.254$ for X and $(61/144)(2/5) = 122/720 = 0.169$ for Y —giving the following
 486 revised (rounded) probabilities of winning over two rounds that incorporate sudden
 487 death:

$$488 \quad Q^2(X) = 0.354 + 0.254 = 0.608; \quad Q^2(Y) = 0.222 + 0.169 = 0.392.$$

489 These and the other probabilities for penalty shootouts lasting five or fewer
 490 rounds, where $p = 3/4$ and $q = 2/3$, are shown in Table 3 for $Q^r(X)$. Under the

491 Standard Rule, as r increases from 1 to 5, $Q^r(X)$ increases from 60% to about 64%,
 492 which is close to the empirical bias favoring X . By contrast, under the Catch-Up Rule,
 493 $Q^r(X)$ stays close to 0.500, so it tends to equalize the probabilities that X and Y win.

494 There is a small odd-even effect for both rules. Most salient is that after five
 495 rounds, and with sudden death if the shootout is still unresolved, the Catch-Up Rule
 496 reduces the Standard Rule's bias favoring X from 64% to 51%, making the contest
 497 essentially even-steven, though X kicks first on the first round.

498 The Catch-Up Rule can also be modeled as a Markov chain, with its transition
 499 probability matrix based on the transitions shown in Figure 1. (Such matrices are
 500 constructed for tennis and baseball in [13, pp. 161–170].) From this matrix one can
 501 derive the probability that X wins, Y wins, or there is a tie (if there is not sudden
 502 death), either after a specified number of rounds or in the limit as the number of
 503 rounds goes to infinity.

504 If there is sudden death and, therefore, no possibility of a tie, the limit proba-
 505 bilities are those we give for X (Y 's are their complements) in Table 3. Because the
 506 transitions of the Catch-Up Rule depend on the prior state, it is a Markov process.

507 For the Standard Rule and the Catch-Up Rule, we can also calculate, recursively,
 508 the expected length (EL) in rounds of a penalty shootout with sudden death, which
 509 is

$$510 \quad EL = [p(1 - q) + q(1 - p)](1) + [pq + (1 - p)(1 - q)](1 + EL).$$

511 The two bracketed expressions, multiplied respectively by 1 and $(1 + EL)$, signify the
 512 following:

- 513 (i) the game ends in one round (X and Y each kick once) when X scores and Y
 514 does not with probability $p(1 - q)$, or Y scores and X does not with probability
 515 $(1 - p)q$.
- 516 (ii) the game continues to a second round, and possibly beyond, with an expected
 517 length of $(1 + EL)$, with probability pq (when both players score) plus $(1 -$
 518 $p)(1 - q)$ (when both players do not score) in the second and possibly additional
 519 rounds (represented by EL).

520 Solving for EL yields

$$521 \quad \frac{1}{(p + q - 2pq)}.$$

522 For $p = 3/4$ and $q = 2/3$, $EL = 2.4$. Thus, if there is sudden death after five penalty
 523 kicks, which will occur in more than 25% of games under both the Standard Rule and
 524 the Catch-Up Rule (see Table 1), the expectation is that it will take about half as
 525 many *more* rounds to determine the winner.

526 FIFA World Cup matches since 1982 and UEFA European Championship matches
 527 since 1976 have produced only seven penalty shootouts that were decided by sudden
 528 death. Five of these lasted one round, one lasted two rounds, and one lasted four
 529 rounds, giving an average length of 1.57 rounds (for details, see <http://www.fifa.com>
 530 and <http://www.uefa.com>).

531 EL does not depend on whether one uses the Standard Rule or the Catch-Up
 532 Rule. Under the Standard Rule, X kicks first and Y second on every round, whereas
 533 under the Catch Rule there is typically alternation. But this difference does not
 534 change the values of p and q , whichever team kicks first or second, in the formula for
 535 EL .

536 So far we have illustrated our results only for $p = 3/4$ and $q = 2/3$. In Figure 2,
 537 we compare $Q^5(X)$ and $Q^5(Y)$ using the Catch-Up Rule and the Standard Rule for
 538 three different pairs of (p, q) — $(2/3, 3/5)$, $(3/4, 2/3)$, and $(3/4, 3/5)$. Observe that

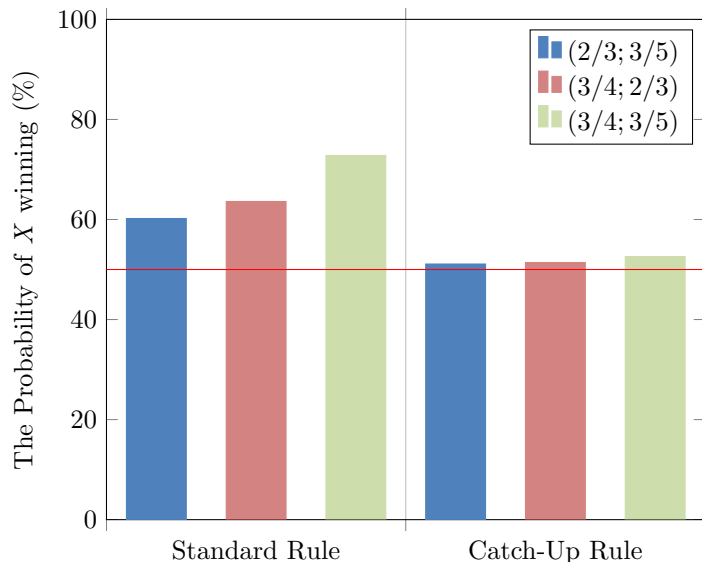


FIG. 2. $Q^5(X)$ and $Q^5(Y)$ for Standard Rule and Catch-Up Rule for Three Different Pairs of $(p; q)$

539 the Catch-Up Rule comes close to equalizing $Q^5(X)$ and $Q^5(Y)$ at 0.50 each, whereas
 540 the Standard Rule gives X a substantial advantage— $Q^5(X)$ averages about 0.65.

541 We next ask whether there are any circumstances in which a team would ever
 542 try *not* to score a goal, or block a goal, in the penalty shootout. If neither team
 543 can benefit from deliberately missing a kick or not blocking a kick, we say that the
 544 rule for determining the order of kicking on each round is incentive compatible or
 545 *strategyproof* (for example, see [16] for an informative analysis of strategizing in sports
 546 competitions).

547 The Standard Rule, in which one team shoots first on every round if it wins the
 548 coin toss, is strategyproof. Because neither team can change the order of shooting,
 549 each team will always try to make and block as many goals as possible, including
 550 during sudden death if the score is tied after five rounds.

551 In the case of the Catch-Up Rule, can a team, by deliberately missing a kick,
 552 change the order of kicking on the next round to its advantage?

553 PROPOSITION 4.1. *The Catch-Up Rule is strategyproof if $(p - q) \leq 1/2$.*

554 *Proof.* If a team is the first kicker on a round i (say, X), it will succeed with
 555 probability p and will have no incentive to deliberately miss. If it is the second kicker
 556 (Y), it will succeed with probability $q < p$, so conceivably it may deliberately miss on
 557 round i in order that it can kick first in round $i + 1$, when its probability of scoring
 558 is higher.

559 But if X succeeds on round i , Y , regardless of whether or not it is also successful,
 560 will always kick first on round $i + 1$ anyway, so there is no reason for Y to deliberately
 561 miss in this case. Y will also kick first on round $i + 1$ if X fails and it does so, too,
 562 by rule 3 of the Catch-Up Rule.

563 The only circumstance in which Y will not kick first on round $i + 1$ is if it tries
 564 and succeeds on round i after X fails. In this circumstance, Y does better on round
 565 i (scoring 1 goal), and on round $i + 1$ (scoring 1 goal with probability q) than scoring

566 on round $i + 1$ with probability $p < 1$ (because, by deliberately missing on round i , Y
 567 kicks first on round $i + 1$). (Note that if Y tried and did not succeed on round i ,
 568 it would go first on round $i + 1$ and so succeed with probability p .) In sum, by trying
 569 and succeeding on round i after X fails, Y gains an average of $(1 + q)$ goals, and by
 570 not trying it gains an average of p goals, so Y 's *net gain* from trying and succeeding
 571 after X fails is $(1 + q - p)$ expected goals.

572 As for X , if Y tries and succeeds, it gains an average of p goals on round $i + 1$; if
 573 Y does not try, it gains an average of q goals. This makes X 's *net gain* $p - q$ expected
 574 goals when Y tries and succeeds. Subtracting X 's net gain from Y 's net gain yields
 575 the following *net difference* in expected goals between X and Y at the end of round
 576 $i + 1$:

$$577 \quad (1 + q - p) - (p - q) = 1 - 2(p - q).$$

578 This holds for rounds later than $i + 1$, because if Y deliberately misses on round
 579 i , it definitely goes first on round $i + 1$. If Y succeeds on round $i + 1$, which it does
 580 with probability p , this puts Y in a disadvantageous position on round $i + 2$ —besides
 581 its expected score being less at the end of round $i + 1$.

582 If $(p - q) \leq 1/2$, the net difference is positive, and therefore favorable to Y 's
 583 trying and succeeding after X fails on round i . In other words, there would be no
 584 incentive for a player to deliberately miss, when it kicks second on round i , unless its
 585 ability to score when it kicks first (with probability p) is much, much larger than its
 586 ability to score when it kicks second (with probability q). An analogous argument
 587 shows that when a team plays defense, it should always try to block a shot when the
 588 condition of Proposition 2 is met. \square

589 Because the condition of Proposition 2 seems highly likely to be met, there seems
 590 almost no circumstance in which Y would not try to score when it kicks second
 591 in a round. If play goes to sudden death, then by rule 3 of the Catch-Up Rule,
 592 the order of kicking on each round will alternate, which a player cannot manipulate
 593 without deliberately losing in sudden death. Hence, while the Catch-Up Rule is not
 594 strategyproof for all values of p and q , in practice it is probably as invulnerable to
 595 strategizing as the Standard Rule is.

596 **5. The Tiebreaker in Tennis.** We next extend our analysis to tennis—in par-
 597 ticular, to the tiebreaker, which is invoked in almost all professional tennis tourna-
 598 ments when a set is tied at 6-6 in games. The tennis tiebreaker differs from the
 599 penalty shootout in soccer in not being played in rounds, whereby each team is given
 600 one chance to score.

601 In the tiebreaker, the player who would normally serve after a 6-6 tie in a set
 602 begins by serving once, followed by the other player then serving twice. Thereafter,
 603 the two players alternate, each serving twice. We assume the server is the advantaged
 604 player in tennis.

605 The first player to score 7 points, and win by a margin of at least 2 points, wins
 606 the tiebreaker. Thus, if players tie at 6-6, a score of 7-6 is not winning. In this case,
 607 the tiebreaker would continue until one player goes ahead by two points (e.g., at 8-6,
 608 9-7, etc.)

609 Assume that X begins by serving for 1 point. If X succeeds, it wins the point;
 610 otherwise, Y does (unlike in soccer U cannot occur in tennis). Regardless of who
 611 succeeds, the order of serving is followed by a fixed alternating sequence of double
 612 serves, $YYXYYXX\dots$. When X starts, the entire sequence can be viewed as one

613 of two alternating single serves, broken by the slashes shown below,

614 $XY/YX/XY/YX\dots$

615 where, between each pair of adjacent slashes, the order of X and Y changes as one
616 moves from left to right.

617 Unlike soccer, we do not attribute any value to serving first or second between
618 adjacent slashes, which we call a *block*. A player is advantaged only from serving, not
619 from whether the sequence of the block is XY or YX . Arguably, the tiebreaker creates
620 a balance of forces: X is advantaged by serving at the beginning, but Y is then given
621 a chance to catch up, and even move ahead, by next having two serves in a row.

622 Notice that because 7-6 sums to 13, an odd number, it must occur in the midst of
623 a block, because each block adds two points. In fact, that block is XY , which occurs
624 on odd blocks 1, 3, 5, ..., so being in the midst of this block puts X one serve ahead.
625 When Y serves next to complete the block, it will render the score either 8-6 or 7-7.

626 Because these scores sum to an even number (14), each player will have had the
627 same number of serves. Thus, if X wins by 8-6, it could *not* have won only because
628 it started first and had more serves than Y .

629 From 6-6 on, the rule that a player must win by two points ensures that a player
630 can win only by winning twice in a block—when it serves and when its opponent
631 serves. If the players split in each block, the tiebreaker continues, because neither
632 player will move ahead by two points.

633 **5.1. Standard Rule and Catch-Up Rule.** Let p be the probability that a
634 player is successful if it serves in the tiebreaker. Because the order of serving in blocks
635 (XY or YX) does not matter—unlike penalty kicks in soccer, wherein shooting first
636 is preferable to shooting second ($p > q$)— p is the only parameter we need to model
637 the tie-breaker in tennis if the players are equally skilled in serving and not serving.
638 (An obvious extension of our model would be to assume that this is not the case;
639 instead, X and Y 's skills in serving are given by p and q , respectively, and $p \neq q$.)

640 To illustrate our analysis of the tiebreaker in a simple case, assume that the first
641 player to win at least 2 points (instead of 6), by a margin of 2 or more points than its
642 opponent, wins the tiebreaker. (Thus, 2-1 is not winning for X , but 2-0 and 3-1 are.)
643 If neither player manages this feat because the score after each player serves twice is
644 2-2, the tiebreaker goes to sudden death. Then the first player to score 2 points in a
645 row—once on its serve and once on its opponent's serve—wins the tiebreaker.

646 Let $P^2(X)$, $P^2(Y)$, and $P^2(T)$, be the probabilities, respectively, that X wins
647 the tiebreaker, Y wins the tiebreaker, or there is a tie (T) after each player serves
648 a maximum of two times. Assume, as before, that the sequence starts with X —
649 XY/YX —but it may terminate early if either X or Y wins the first two points. We
650 derive only $P^2(X)$ under the Standard Rule and the Catch-Up Rule, because the
651 calculations for $P^2(Y)$ and $P^2(T)$ are similar, and follow the same pattern as those
652 we showed for the penalty shootout in soccer in Section 3.

653 For the Standard Rule—the rule presently used—there is one sequence in which
654 X wins at 2-0, and two sequences in which X wins at 3-1: (i) X (serves and) wins,
655 and Y loses; (ii) X wins, Y wins, Y loses, and X wins; (iii) X loses, Y loses,
656 and X wins. The probabilities for these three sequences sum to

$$\begin{aligned}
 657 \quad P^2(X) &= p(1-p) + p(p)(p)(1-p) + (1-p)(1-p)(p)(1-p) \\
 658 &= 2p(1-p)(1-p+p^2). \\
 659
 \end{aligned}$$

		1 Block	2 Blocks	3 Blocks	4 Blocks	5 Blocks	6 Blocks
Standard Rule	$P(X)$	0.188	0.305	0.356	0.383	0.399	0.409
	$P(Y)$	0.188	0.305	0.356	0.383	0.399	0.409
	$P(T)$	0.625	0.391	0.288	0.235	0.203	0.181
Catch-Up Rule	$P(X)$	0.188	0.305	0.354	0.379	0.393	0.404
	$P(Y)$	0.062	0.133	0.186	0.225	0.253	0.274
	$P(T)$	0.750	0.563	0.460	0.397	0.354	0.323

TABLE 4

Probability That X Wins, Y Wins, or There Is a Tie after 1-6 Blocks in a Tennis Tiebreaker when $p = 3/4$ for the Standard Rule and the Catch-Up Rule

660 For the Catch-Up Rule, the winning sequences are: (i) X (serves and) wins, and
 661 Y loses; (ii) X wins, Y wins, X wins, and Y loses; (iii) X loses, X wins, Y loses,
 662 and Y loses. The latter sequence reflects the fact that after a player loses, it serves
 663 again, making the ordering, as in soccer, endogenous rather than exogenous. The
 664 probabilities for the one 2-0 sequence and the two 3-1 sequences sum to

$$\begin{aligned}
 665 \quad P^2(X) &= p(1-p) + p(p)(p)(1-p) + (1-p)(p)(1-p)(1-p) \\
 666 & \\
 667 \quad &= p(1-p)(2-2p+2p^2).
 \end{aligned}$$

668 Unlike the comparable formulas for penalty kicks in soccer after two rounds (see
 669 Section 3), $P^2(X) = P^2(Y)$ for the tiebreaker in tennis under the Standard Rule.
 670 Thus, equally skilled players have the same probability of winning under the Standard
 671 Rule, the complement of which is the probability of a tie. If $p = 2/3$, for example,

$$672 \quad P^2(X) = P^2(Y) = 28/81 = 0.346; \quad P^2(T) = 25/81 = 0.309.$$

673 But for the Catch-Up Rule, these probabilities differ significantly:

$$674 \quad P^2(X) = 28/81 = 0.346; \quad P^2(Y) = 17/81 = 0.210; \quad P^2(T) = 0.444.$$

675 Thus, it is the Standard Rule, not the Catch-Up Rule, that equalizes the probabilities
 676 that each player wins, at least without sudden death, by at least two points.

677 This margin of victory under the Standard Rule ensures that each player serves
 678 the same number of times. Because p is the same for X and Y , and the order of
 679 serving does not matter, it follows that the players will have the same probability of
 680 winning, independent of the winning score.

681 In Table 4, we present $P^r(X)$, $P^r(X)$, and $P^r(X)$ for the Standard Rule and the
 682 Catch-Up Rule in tennis, wherein each block consists of two serves. (We do not include
 683 the Behind First, Alternating Order Rule, because its effects are similar to those of
 684 the Catch-Up Rule, which we discuss shortly.) To make these results comparable to
 685 those for the penalty shootout in soccer (Table 1), we assume $p = 3/4$, so $1 - p =$
 686 $1/4$. This is surely an unrealistically low value for the receiver's winning a point in
 687 most matches, compared with $q = 2/3$ in in the penalty shootout in soccer, when
 688 a team kicks second. But we use it only to illustrate how the probabilities of each
 689 player's winning or tying, before sudden death, change as the number of blocks in the
 690 tiebreaker increases.

691 For the Standard Rule, as this maximum number increases, the probability of a
 692 tie, and having to go to sudden death, declines rapidly, going from 63% (1 block) to

		1 Block	2 Blocks	3 Blocks	4 Blocks	5 Blocks	6 Blocks
Standard Rule	Q(X)	0.500	0.500	0.500	0.500	0.500	0.500
Catch-Up Rule	Q(X)	0.600	0.600	0.590	0.580	0.573	0.566

TABLE 5

Probability That X Wins, with Sudden Death, after 1-6 Blocks in a Tennis Tiebreaker when $p = 3/4$ for the Standard Rule and the Catch-Up Rule

693 18% (6 blocks). For the Catch-Up Rule, the percentage decline is almost the same,
694 going from 75% (1 block) to 32% (6 blocks).

695 The Catch-Up Rule is decidedly unfair, favoring X by a ratio of $0.404/0.274 =$
696 1.474 when the players have a maximum of six serves each. This gives X almost a
697 50% greater probability of winning before sudden death, whereas the Standard Rule
698 equalizes $P^r(X)$ and $P^r(Y)$ for all r .

699 As we show in Table 5, incorporating sudden death into these probabilities reduces
700 the bias of the Catch-Up Rule but does not eliminate it. At six blocks, X is favored
701 over Y by a ratio of $0.566/0.434 = 1.152$, but this still gives X more than a 15%
702 advantage over Y , compared with the Standard Rule's complete elimination of bias.

703 The Standard Rule for tennis, like the Standard Rule for soccer, is predetermined.
704 In tennis, it fixes the order of serving, the number of serves of each player, and the
705 winning score in the tiebreaker, just as the Standard Rule in soccer fixes the order of
706 kicking and the number of rounds in the penalty shootout.

707 The Catch-Up Rule in both sports, by contrast, makes who serves and who kicks,
708 and when, dependent on how each side performed previously. What is striking is that
709 it is the Catch-Up Rule in soccer that tends to level the playing field, whereas it is
710 the Standard Rule in tennis that does so—in fact, the Standard Rule equalizes the
711 probability that each player wins the tiebreaker in tennis.

712 Up to five kicks by each team in soccer, and up to six serves by each player in
713 tennis, seem to have been chosen to give the superior team a higher probability of
714 winning after a tie. They surely do, instead of going to sudden death immediately, if
715 one side is indeed superior.

716 Before tiebreakers for sets were introduced into tennis in the 1970s, it was shown
717 [13] how the effect of being more skilled in winning a point in tennis ramified to a
718 game, a set, and a match. For example, a player with a probability of 0.51 (0.60)
719 of winning a point—whether it served or not—had a probability of 0.525 (0.736) of
720 winning a game, a probability of 0.573 (0.966) of winning a set, and a probability of
721 0.635 (0.9996) of winning a match (the first player to win three sets). In tennis, to win
722 a game or a set requires, respectively, winning by at least two points or at least two
723 games (if there is no tiebreaker). In effect, tiebreakers change the margin by which a
724 player must win a set from at least two games in a set to at least two points in the
725 tiebreaker.

726 But if each side is equally skilled, the question is whether the Standard Rule in
727 each sport gives each side the same chance of winning. Our analysis shows that this is
728 in fact the case in the tennis tiebreaker, whereas the Catch-Up Rule and the Behind
729 First, Alternating Order Rule work better in the penalty shootout of soccer. (We
730 prefer the Catch-Up Rule because it is simpler, dependent only on the performance
731 of the teams on the previous round.) Can other sports or games benefit from the
732 Catch-Up Rule, or the Standard Rule that includes a Win-by-Two Rule?

733 **6. Fairer Rules for Sports and Games.** Many sports require the winner to be
734 the first player or team to win a certain number of points. For example, in badminton
735 and squash, the first player to score 21 and 11 points, respectively, and win by a
736 margin of at least two points if there is a tie at 20 each in badminton or 10 each in
737 squash, wins a game. In each of these sports, points are awarded to whoever wins,
738 whether that player is the server or not.

739 This is not true in another sport, racquetball, in which the winning score is
740 15 points by a margin of one. In racquetball, only the server wins a point when
741 it serves successfully (if it fails, the nonserver becomes the new server, as is true
742 in badminton and squash), which was formerly the case in badminton, squash, and
743 volleyball. Barrow [3, p. 103] indicates that this caused problems by lengthening
744 games and hence discouraging TV coverage. The rule in racquetball that only the
745 server can win a point is similar to the penalty shootout in soccer, wherein only
746 the kicker can score a point. However, unlike soccer, the server in racquetball, if
747 successful, continues to serve, whereas in the penalty shootout there are rounds, in
748 which each team has the opportunity to kick. In all three racquet sports, the server
749 is considered to be advantaged.

750 But in a nonracquet sport, volleyball, wherein the winning score is usually 25
751 points by a margin of at least two and scoring is the same as it is in badminton and
752 squash, it is the nonserving team that is advantaged [17]. This is because the serving
753 team does not usually win a point on its serve alone; instead, the nonserving team
754 uses the serve to set up an attack, in which it is often able to win with a spike that
755 cannot be returned.

756 In all these sports in which the first team to score a certain number of points
757 wins, one might think that the Win-by-Two Rule in each would, as in the tennis
758 tiebreaker, make them fair. But unlike tennis, wherein both players always serve the
759 same number of times in the tiebreaker, this is not in general true in badminton,
760 squash, racquetball, and volleyball. The player who serves more in the three racquet
761 sports will enjoy an advantage, whereas the team that serves less in volleyball will
762 gain this advantage.

763 The Catch-Up Rule can be applied to these sports in the following manner: When-
764 ever the advantaged player or team wins a point (as the server in badminton, squash
765 and racquetball; as the receiver in volleyball), the other player or team becomes ad-
766 vantaged on the next point (by serving in the three racquet sports, by receiving in
767 volleyball). If the players or teams are equally skilled, this will make for frequent
768 switches of servers and will tend to equalize the number of times each side serves and
769 does not serve.

770 If the players are not equally skilled, the Catch-Up Rule and the Behind First,
771 Alternating Order Rule, compared to the Standard Rule, give a break to less skilled
772 players, who become advantaged more often and therefore win more frequently. This
773 makes competition among all players keener, which may make competition in a league
774 or tournament more suspenseful. However, by helping the weaker players, these rules
775 diminish the superiority of the stronger players, which might be desirable, as with
776 handicapping, for enhancing competition but not for singling out the players who
777 most deserve to win. However, Brams et al. [4] show that the Catch-Up Rule does
778 not change the probability of that a player wins in racquet sports and volleyball,
779 compared to the Standard Rule, but it does increase the expected length of a game
780 and thereby makes it more competitive.

781 However, as the Catch-Up Rule in the tennis tiebreaker demonstrates, it would
782 not completely eliminate the bias that favors the advantaged player or team that,

783 based on a coin toss, goes first. This is the server in the three racquet sports and the
 784 nonserver in volleyball, but the bias is reduced the higher the score needed to win is
 785 (in Table 4, notice how $Q^1(X)$ decreases as r increases for the Catch-Up Rule).

786 It would be fairer to use a sequence like that for tennis,

787
$$XY/YX/XY/YX\dots$$

788 but there are other alternating sequences that also create adjacent XY or YX blocks.
 789 For example, the *strict alternation* sequence,

790
$$XY/XY/XY/XY\dots$$

791 or the *balanced alternation* (Prouhet-Thue-Morse sequence), which Brams and Taylor
 792 [6] refer to as “taking turns taking turns taking turns ...,”

793
$$XY/YX/YX/XY\dots$$

794 are fair for the same reason that the tennis sequence, coupled with the Win-by-Two
 795 Rule, is fair—the players are advantaged the same number of times (see Section 5).
 796 However, if a block is thought of as a round, and one team benefits from always going
 797 first in the round (as in the penalty shootout in soccer), then the alternating sequence
 798 is definitely not fair.

799 Notice that the tennis sequence maximizes the number of double repetitions when
 800 written as $X/YY/XX/YY/X\dots$, because after the first serve by one player, there are
 801 alternating double serves by each player. This minimizes changeover time and thus
 802 the “jerkiness” of switching serves.

803 Palacios-Huerta [15, p. 84] reports an experiment with professional players from
 804 La Liga (Spain), in which the first kicking team won 61% of the time when the Stan-
 805 dard Rule of tennis was employed. However, under strict and balanced alternation,
 806 the bias dropped to 54% and 51%, respectively.

807 Game of intellect, including chess, would be fairer using the tiebreaker rule in
 808 tennis. In chess, it is well known that playing the white pieces, and therefore moving
 809 first, gives a player an advantage. However, in chess tournaments, it is not always
 810 possible to ensure that all competitors play white and black pieces equally. Even if it
 811 is, rising to the top of a tournament often occurs by drawing most games and winning
 812 a few. Does a slight lead in wins provide conclusive evidence of who *should* win?

813 More confounding, González-Díaz and Palacios-Huerta [10, p. 46] found that the
 814 player who plays the first game of a chess match with white pieces wins 57% of the
 815 time in a dataset of all expert chess matches between 1970 and 2010. This percentage
 816 rises to 62% when only matches between elite players (with an ELO rating above
 817 2600) are considered, providing support for the authors’ hypothesis that differences
 818 tend to be magnified—in the case of chess, starting with white—the more similar the
 819 cognitive levels of the players are.

820 Is it fair that starting with white, perhaps determined by a coin toss, should count
 821 for so much? It would seem fairer to use the Standard Rule of the tennis tiebreaker,
 822 letting the player who plays black in the first game play white for the next two games,
 823 in order to try reduce the first player’s advantage.

824 **7. Conclusions.** To summarize, we have analyzed the rules of two sports, soccer
 825 and tennis, in detail, but only at the tiebreaking phase. We showed that the Catch-
 826 Up Rule is fairer than the Standard Rule in the penalty shootout of soccer, and in
 827 practice it is essentially invulnerable to strategizing. But the Standard Rule is fairer

828 than the Catch-Up Rule in the tennis tiebreaker. (We do not include the Behind
 829 First, Alternating Order Rule in the comparisons discussed in this section because,
 830 as noted earlier, its effects are similar to those of the Catch-Up Rule, but it is more
 831 complex and hence seems less likely to be implemented.)

832 For the four other sports (badminton, squash, racquetball, and volleyball) that
 833 we briefly considered in this section, the present rules do not equalize the probability
 834 that equally skilled players or teams will win, primarily because they do not ensure
 835 that each side is advantaged the same number of times. The tennis rule, or some other
 836 rule in which there are alternating blocks of XY and YX , would do exactly that, but
 837 are they practicable?

838 There is little doubt that suspense is created, which renders play more exciting,
 839 by making who serves next dependent on the success or failure of the server—rather
 840 than fixing in advance who serves, and when, with one of the alternating rules. (For
 841 an illuminating analysis of suspense and surprise in difficult-to-predict situations,
 842 including outcomes in sports and games, see [9].) Moreover, the Win-by-Two Rule
 843 makes who ultimately wins less a matter of luck and more a matter of skill, but it does
 844 not eliminate entirely the bias favoring the advantaged player who serves first.

845 But a sport can generate keen competition, as the tennis tiebreaker does, without
 846 leaving uncertain who will be the server during the competition. To be sure, it is one
 847 thing to break a tied set in tennis, which is not usually how most sets are resolved,
 848 and another to use it in every game played in the three other racquet sports and
 849 volleyball.

850 Of all the sports we have discussed, soccer, we think, is the sport that most
 851 needs reform. There is little excuse to continue to use the Standard Rule in penalty
 852 shootouts, which both in theory and practice gives the first kicker on every round a
 853 substantial advantage. Either the Catch-Up Rule, or the tennis tiebreaker or another
 854 alternation rule, seems justified and easy to implement.

855 We qualify this statement by pointing out that complete fairness will not be
 856 achieved unless there is an even number of penalty kicks (say, four or six), enabling
 857 each team to kick first in half of them. Even though the tennis rule completely
 858 eliminates the bias in the tiebreaker, it does not do so in the penalty shootout partly
 859 because of the odd number of kicks of each team. Both the Catch-Up Rule and the
 860 Behind First, Alternating Order Rule would require an even number of penalty kicks
 861 to make it possible that each side kicks first in half of them.

862 To conclude, we have said nothing about the rules of major professional sports like
 863 American football, baseball, basketball, and hockey. In these, a team is significantly
 864 advantaged, especially in basketball, by playing games at home rather than away.
 865 But it would be logistically difficult, if not impossible, quickly to switch venues, based
 866 on the Catch-Up Rule, when teams' home locations might be separated by 3,000
 867 miles. Also impeding quick switches are that fans need advance notice of games, and
 868 broadcast networks need considerable setup time.

869 But when the competitors are all in one place, such as in tournaments where
 870 games (e.g., chess) and sports (e.g., tennis) are often played, this is not a problem.
 871 We think it is appropriate to consider rule changes that foster greater fairness in these
 872 competitions as well as in sports, including those we have discussed, in which there
 873 are multiple, repeated contests that determine the outcome of a game.

874 **Acknowledgments.** We gratefully acknowledge the valuable comments of John
 875 D. Barrow, Jean-Jacques Herings, Aaron Isaksen, and two anonymous referees.

876

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